



2025-26 ANNUAL REPORT

**Built in Canada.
Ready for the World.**

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INTRODUCTION

Built in Canada. Ready for the World.

We live in a world that is changing fast. Customers are changing how they buy, investors are changing how they allocate capital, and trade relationships are evolving. Defence and sovereignty, once treated as concerns separate from the economy, now sit at its core.

With focus, speed, and results, DIGITAL is connecting technology builders and buyers to accelerate the adoption and commercialization of Canadian technology. Our team works with Members to develop and deploy Canadian industry expertise into technologies that address national challenges and capture opportunities critical to Canada's sovereignty, economic growth, and long-term success.

The results are clear. As of March 31, 2026, DIGITAL's investments contributed to \$4 billion in GDP growth from \$359 million in public investment, supported the creation of more than 34,000 jobs, and helped launch 201 commercial products globally. Our Members also raised \$1.4 billion in new funding, while 774 IP assets were developed and retained in Canada. Across DIGITAL-supported workforce development initiatives, more than 27,000 Canadians gained skills to participate in the digital economy.

We highlight stories of how Canadian organizations are advancing technologies in sectors critical to the country's long-term competitiveness: OVA.ai's immersive dual-use training platforms, Wesgroup's digital construction approaches to accelerate housing delivery, Novamera's AI-powered mining technologies to access critical minerals, and the Digital Innovation and Leadership Program's preparation of the next generation of digital decision-makers.

This report also outlines DIGITAL's achievements against our goals, including advancing commercialization, strengthening partnerships in Canada and internationally, supporting Canadian-owned IP, and building pathways for Canadian companies to scale globally. Together, these efforts align with the intent of the Buy Canadian policy by strengthening domestic capability, advancing Canadian-developed solutions, and helping create lasting economic value in Canada.

Our model works. Through collaborative innovation DIGITAL brings together Canadian organizations to solve global challenges and create technologies no single organization could build alone. Join us.



OUR VISION

Canadian companies lead the world in delivering digital solutions.



OUR MISSION

DIGITAL brings together technology builders and buyers to accelerate the adoption and commercialization of Canadian solutions.

2025-26 Highlights

Cumulative impacts as of March 31, 2026

12X ROI - \$359M

PUBLIC INVESTMENT DROVE \$4B
GDP GROWTH

* BASED ON A 5-YEAR PROJECTION

\$1.4B

NEW FUNDS RAISED BY
MEMBER COMPANIES

** \$764M BY CANADIAN SMES

\$896M

INVESTED IN
CANADIAN COMPANIES

774

IP ASSETS BUILT
AND RETAINED IN
CANADA

201

COMMERCIAL PRODUCTS
LAUNCHED GLOBALLY

34K

JOBS
CREATED

FROM THE GOVERNMENT OF CANADA

Message from the Honourable Mélanie Joly, Minister of Industry and Minister responsible for Canada Economic Development for Quebec Regions, and the Honourable Evan Solomon, Minister of Artificial Intelligence and Digital Innovation and Minister responsible for the Federal Economic Development Agency for Southern Ontario



Canada has the talent, ideas and industrial strengths to succeed in a rapidly changing global economy. At a time of geopolitical uncertainty, shifting trade relationships and intensifying competition, we must build more of what Canada needs here at home, bring more Canadian ideas to market and create new opportunities for Canadian workers and businesses.

The global innovation clusters are helping advance that mission. Their collaborative model brings together Canadian businesses, researchers, workers and innovators to solve real-world challenges, develop new technologies and strengthen strategic sectors of our economy.

By connecting research with industry and innovative ideas with customers and investment, the clusters help Canadian companies commercialize new products, adopt advanced technologies and compete in markets at home and abroad. They also help ensure that Canada's intellectual property, talent and economic value translate into lasting benefits for Canadians.

As of March 2026, the clusters had announced more than 680 projects valued at over \$3.43 billion, involving 3,538 partners, of which 1,830 are small and medium-sized businesses. For every dollar invested by the federal government, industry and other partners invested an additional \$1.66.

This report highlights the results of that collaboration across digital technologies, advanced manufacturing, agri-food, the ocean economy and AI-enabled value chains. It demonstrates how Canadian companies and researchers are developing practical solutions, building skilled workforces, strengthening supply chains and opening new pathways to commercialization and growth.

DIGITAL is helping Canadian businesses develop, commercialize and adopt digital technologies in strategically important areas, including mining, energy, health and dual-use technologies. It is also investing in skills development and professional training to help Canadians participate in fast-growing areas of the digital economy.

At Web Summit Vancouver, DIGITAL convened Canadian government and business leaders for an AI roundtable focused on practical barriers to technology adoption. This work is helping companies move beyond experimentation and put Canadian digital solutions to use in real-world settings.

DIGITAL is also creating new opportunities for international collaboration. Through its partnership with Medicen Paris Region, France's health innovation cluster, it is connecting Canadian and French organizations working in health and medical technology. These partnerships enable Canadian innovators to access expertise, customers and markets, while strengthening Canada's domestic capacity in critical digital technologies.

Continued next page

Canada's ability to prosper in a more competitive world will depend on our ability to turn Canadian knowledge and ingenuity into Canadian economic strength. Through the global innovation clusters, we are supporting ambitious companies, strengthening strategic capabilities and creating opportunities for Canadians across the country.

Together, we can build a more prosperous, resilient and sovereign economy, on Canadian terms and for generations to come.



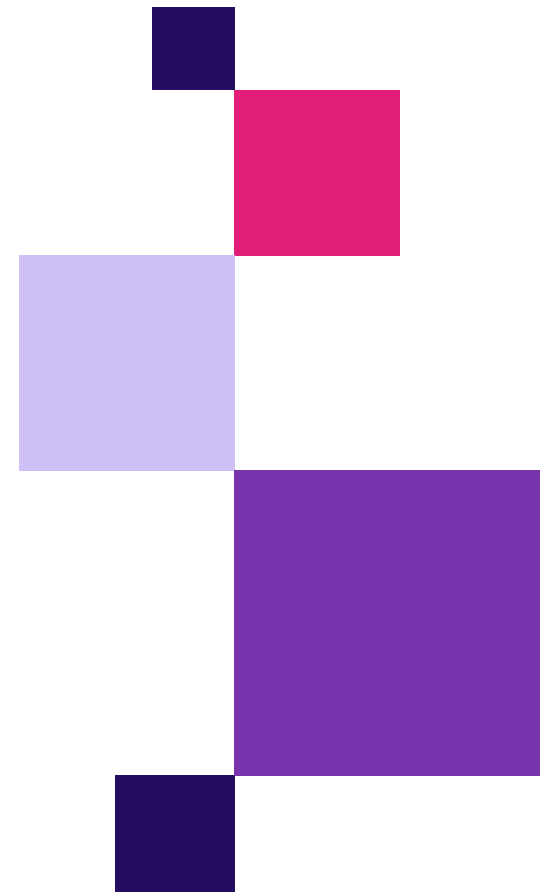
The Minister of Industry and
Minister responsible for Canada
Economic Development for
Quebec Regions

**THE HONOURABLE
MÉLANIE JOLY**



The Minister of Artificial
Intelligence and Digital
Innovation and Minister
responsible for the Federal
Economic Development
Agency for Southern Ontario

**THE HONOURABLE
EVAN SOLOMON**



FROM THE PROVINCE OF BRITISH COLUMBIA

Message from the Minister of Housing and Municipal Affairs

Economic uncertainty, higher prices, and tariffs are creating challenges for people across B.C. to find the homes they need.

At the same time, builders are up against big challenges with higher costs, global supply chain pressures, labour shortages, and complex approvals slowing down projects.

Put simply, the old ways aren't working. Challenging times demand that we do things differently. To increase our housing supply, we must continue investing in faster, smarter, and more resilient ways to build — and that work depends on strong partnerships. No single organization has all the solutions, expertise, or resources needed to tackle the housing challenge alone.

Through its Housing Growth Innovation (HGI) Program, DIGITAL has become a trusted partner in helping position British Columbia's construction sector as a leader in housing innovation.

One example is the Timber House initiative developed with Nak'azdli Development Corporation and project partners in Fort St. James. This project is advancing a prefabricated mass timber housing system that uses nail-laminated timber panels, regionally sourced wood, local labour, and on-reserve fabrication to support housing delivery that is faster, more resilient, and more locally controlled. Rather than relying on externally delivered buildings, the project is helping build the capacity to produce and assemble homes within the community itself.

By fabricating panels locally, the project helps keep more value, knowledge, and employment in the region, while strengthening community capacity and supporting a broader Nak'azdli-led housing production system.

The Timber House also serves as a repeatable model that can be adapted for future housing, with durable, high-performance wood assemblies designed for long-term use, climate resilience, and intergenerational value.

Most importantly, it shows how mass timber innovation can support not only faster housing delivery, but also economic development, local self-determination, and stronger regional supply chains.

From mass timber and modular construction to digital permitting and approval technologies, the Province continues working alongside partners like DIGITAL to accelerate housing delivery and help make housing more affordable and accessible for people across B.C.



THE HONOURABLE CHRISTINE BOYLE



From our CEO & Board Chair

Canada is at a moment. As geopolitical and economic turbulence redefine long-standing market relationships, Canadian industry is finding new ways to succeed.

The evolving environment demands new thinking. Markets need innovation that drives the development, deployment, and adoption of agile and adaptive technologies. There is unparalleled opportunity for Canada to leverage its historical excellence in research through an innovation model that delivers industrially relevant outcomes at speed and scale. This is precisely the environment in which DIGITAL and its Members thrive.

Digital technologies are at the center of Canada's industrial transformation. Since 2018, DIGITAL has delivered what Canada needs most: measurable economic growth, fast commercialization of Canadian innovation, agile digital solutions that address global challenges, and delivery of meaningful and measurable opportunities for Canadian industry. DIGITAL is delivering for Canada with:

- **12x return on public investment**
- **\$4B in GDP growth**
- **34,000+ jobs created,**
- **A portfolio of technologies that are agile, relevant and adaptive in the new industrial context**

DIGITAL was built for this moment.

We bring technology builders and buyers together to accelerate the development, adoption and commercialization of Canadian technologies. Collaborative innovation between industry leading organizations, small companies, innovators, researchers, communities, and governments, drive the delivery of technologies that are better than any single organization could build on its own.

We concentrate on sectors critical to Canada's economic future. In today's world that means a priority focus on Canada's defence and sovereignty imperative as existing technologies are evaluated and new technologies are developed and deployed with a dual-use lens, strengthening both commercial competitiveness and national resilience.

DIGITAL's foundational sectors are core to Canada's economic future:

- **mining and energy**, where digital technologies are improving productivity, safety, and sustainability;
- **housing and construction**, where new digital tools and smarter supply chains help build more homes faster;
- **health and life sciences**, where Canadian technologies are improving access to care and delivering better health outcomes; and,
- **workforce development** that opens doors so that Canadians in every region can participate in and benefit from the digital world.



Our Members and partners have launched 201 commercial products, generated 774 IP assets – that stay in Canada – and raised \$1.4 billion in new funding.

These are not just numbers on a report card. These are Canadian companies growing globally, reaching new markets, creating jobs, and bringing prosperity and success to communities across the country – in every province and territory. They are proof that when we bet on Canada, Canada delivers.

"Built in Canada. Ready for the World." That is our ambition and our work continues.

Thank you to our Board of Directors, the Government of Canada, and the Government of British Columbia for your unwavering commitment to Canada's future. Thank you to the DIGITAL team whose work and dedication supports our vision that Canadian companies will lead the world in delivering digital solutions. And thank you to our Member companies and partners whose determination and leadership are leading the way to a strong, resilient, and digitally powered future for Canada.



SUE PAISH
O.B.C., K.C.

JASON LOW
CPA, CA, CFA, ICD.D, CIA, PMP

Annual Key Performance Indicators

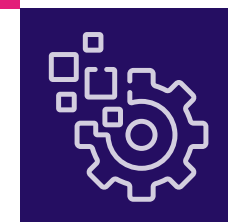
Performance Indicator	Previous Year (March 31, 2025)	Current Year (March 31, 2026)	Target (March 31, 2028)
Number of organizations joining our digital innovation ecosystem	1562	1597	1250
Number of collaborative projects across our programs	189	198	150
Dollar value of investment committed by industry	\$462M	\$538M	\$350M
Dollar value of total portfolio	\$786M	\$896M	\$700M
Number of products & services developed	191	201	300
IP assets created	734	774	1000
Digital workforce reskilling and upskilling placements	18,300	27,300	15,000+
Number of SMEs scaled*	52**	65	50
New follow-on funding raised by Canadian companies participating in collaborative projects	\$1.4B	\$1.4B	\$2B

ON TARGET

EXCEEDING TARGET

* Defined as companies who have accessed international markets and/or have raised new funds.

** Corrected number that reflects only SMEs.



DUAL-USE TECHNOLOGIES

Dual-use training for Canadian readiness

“OVA has always been about pushing the boundaries of what’s possible in the realms of virtual reality and augmented reality. The support from DIGITAL has been instrumental in scaling our technology and reaching a wider audience.”

HAROLD DUMUR
Founder & CEO, OVA.ai

OVA.ai leveraged spatial computing and machine learning to create the perfect set of tools for quickly building immersive environments. These environments offer adaptive and interactive scenarios, tailor-made to meet the specialized safety and security needs of organizations in the defence sector.

THE CHALLENGE

Immersive training and development for aerospace and naval industries is a costly and time-consuming endeavour yet is critical for the protection of Canadian citizens and infrastructures. Members of the Royal Canadian Navy, Canadian Coast Guard, and Department of National Defence need intensive training for critical, complex operations.

THE INNOVATION

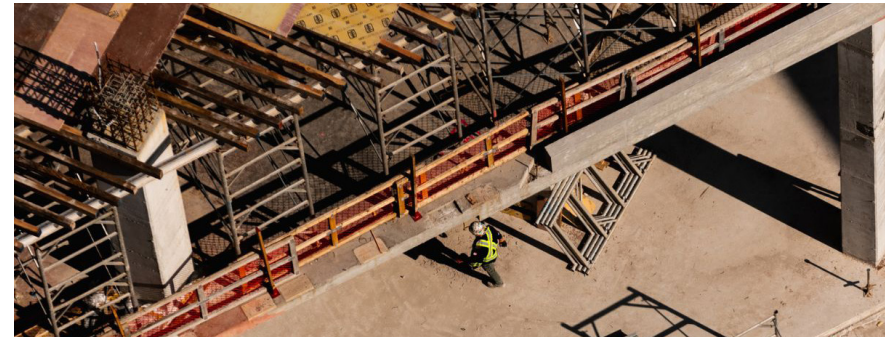
A pan-Canadian consortium led by OVA.ai created “The AI-Enabled Metaverse Campus” – a virtual space to develop intelligent, adaptive, and interactive systems tailored to the needs of an organization. It enables individuals without technical expertise or a background in programming to create virtual worlds customized to their needs. It is especially useful for organizations like aviation and medical emergencies that need to work through data and make decisions quickly.

WHY IT MATTERS

DIGITAL’s co-investment enabled OVA.ai and its partners to build a world-leading AI platform that allows the co-creation of virtual worlds leveraging 3D data collected and access to a consortium of tools. The ability to collaborate makes it easier to build these worlds and tailor them to an organization’s specific needs. This project has applications for border and immigration, financial markets, resilience of national infrastructure, cyber security, and counter-terrorism.

HOUSING

Fast-tracking multi-family housing delivery



DIGITAL supported Wesgroup and partners to fast-track multi-family housing delivery with digital manufacturing, through its Housing Growth Innovation (HGI) Program.

THE CHALLENGE

On-site installation of cold-formed steel studs and wall panels is widely used in multi-family housing construction. However, this method is slow and inefficient. After standard-length steel studs are delivered to a site, they must be individually cut and installed for interior walls based on site conditions. Exterior walls are likewise built piece-by-piece from scaffolds or boom lifts.

THE INNOVATION

Wesgroup has integrated digital manufacturing into cold-formed steel stud and prefab wall panel production. By linking building information modeling (BIM) to automated roll-forming equipment, the company engineered a workflow that matches prefabricated steel studs and wall panels to project dimensions and installation sequences.

WHY IT MATTERS

By shifting construction upstream, this reduces steel waste by up to 10% and decreases onsite material handling. Homes can be built faster as materials and components arrive ready to install. The repeatable, scalable workflows are also providing a template for other builders across Canada.

[!\[\]\(6bc4b343b861c616a5d1dab713eb3b6d_img.jpg\) Hear more from Beau Jarvis, President & CEO of Wesgroup Properties, in our award-winning podcast *Blueprint for Growth: Innovation in Housing*.](#)

MINING

Unlocking domestic copper and rare-earth elements for global solutions



"By unlocking stranded deposits, surgical mining accelerates secure access to the critical minerals and metals powering the global economy."

THERESA QUICK
CRO, Novamera

DIGITAL renewed its co-investment into Novamera's "Surgical Mining" an AI-powered, low-impact mining method to extract domestic critical minerals.

THE CHALLENGE

Securing reliable, domestic critical minerals is a strategic priority for Canada. Electrification, defence modernization and digital infrastructure advancements demand copper and rare-earth elements. Traditional extraction approaches are ineffective to access high quality deposits in 'narrow veins' which are inaccessible using traditional mining methods.

THE INNOVATION

Novamera pioneered "Surgical Mining" - a minimally invasive method to target and extract ore from surface drill holes. The technology involves advanced software, downhole sensors, real-time orebody modelling, and robotics. With a previous investment from DIGITAL, the company validated the process under real-world conditions. With additional funding from DIGITAL, Novamera, alongside project partners, can continue to scale the technology and establish a first-of-its-kind permitting pathway in Ontario using the Cam Copper project as a testbed.

WHY IT MATTERS

The project advances Surgical Mining as a breakthrough approach to access critical mineral deposits, establishing a scalable model for faster, lower-risk mineral extraction and mine development.

TALENT

Upskilling the next generation of digital leaders

"DIAL was built on the realization that digital and AI transformation is ultimately a leadership challenge, not only a technology one. Over the past four plus years, we have seen executives across sectors come together to rethink strategy, operations, workforce readiness, and innovation in deeply practical ways. DIGITAL's continued support has been central to advancing this work and enabling Canada's leaders and organizations to thrive in a digitally-driven economy."

DR. EMAN NASR

Executive Director, Executive Education, SFU Beedie School of Business

DIGITAL extended its investment with the Digital Innovation and Leadership (DIAL) Program at Simon Fraser University's (SFU) Beedie School of Business to train leaders and executives managing the digital transformation.

THE CHALLENGE

A digitally skilled workforce is critical to the success of nearly every organization. While training and skilling programs have focused on many dimensions of a company, little attention has been given to executives and the 'C-Suite'. Enter the DIAL Program - an approach particularly relevant to management and executives.

THE INNOVATION

Since 2021, DIGITAL's co-investment in DIAL has enabled executives and professional teams to embrace digital transformation. Across seven programs, participants work through shared challenges, grounded in real organizational initiatives and shaped by cross-industry learning. Another wave of investment from DIGITAL in 2025 allowed DIAL to train another 279 executives. The updated program incorporated AI competencies, cross-training, apprenticeships, and work-integrated learning.

WHY IT MATTERS

DIAL is already transforming Canada's leadership and digital capacity. In early 2026, DIAL reached a major milestone by graduating 1,000 executives. Alumni include leaders across provinces and sectors: from Vancouver International Airport, RBC, Canfor, Vancity, STEMCELL, Teck, KPMG, and TELUS.

2025-26 Goals & Achievements

Goal

1

COMPLETE CURRENT FUNDING COMMITMENTS

 COMPLETED

OBJECTIVE: Ensure existing initiatives are fully supported and obligations under our Contribution Agreements are met and exceeded.

METRICS	2025-26 RESULTS
Deploy \$60.5M in funding across Technology Leadership (\$46.5M), skilling (\$10M) and housing (\$4M) to grow Canadian companies, enable high-paying, skilled jobs and foster economic growth across the country through:	Successfully deployed \$60.5M across active programs.
Growth and scaling of 30 high-potential Canadian tech companies through revenue growth (including taxable revenue), attracting investment capital, global market expansion and job creation.	30 (12 raised + 18 global market expansion)
Skilling and talent development for at least 3,000 Canadians.	9,000 people skilled
Delivery of tech solutions that strengthen high-value, globally competitive sectors including life sciences and natural resources.	In Progress (aligned with project execution timelines)
Drive 20 projects to completion resulting in 10+ executed license agreements that are aiming for at least \$1B in revenue potential by 2030.	In Progress (with licensing activity and revenue potential expected as projects reach completion)
Deliver outcomes with remaining \$22M ISED funding. Complete the call for proposals and contracting. Investment will be focused on driving and accelerating innovation across the mining sector and sustainable energy.	\$22M in ISED funds awarded across 4 projects. Projects in contracting.
Attract \$41M in industry and partner investments.	\$50M in industry and partner investments.

Support the development of commercial products that will generate \$500M in incremental revenue by 2030.	In Progress (with awards made this fiscal year projected to generate \$600M+ in incremental revenue): strong potential to exceed the \$500M target by 2030
Work with Members and the broader ecosystem to share knowledge in evolving emerging technology trends like AI regulation and cybersecurity matters. Engage a minimum of four cluster organizations in the Asia Pacific and Cascadia Innovation Corridor regions. Target opportunities in Europe with the objective of deepening DIGITAL's relationships and facilitating new market opportunities for DIGITAL Members. ▪ Participate in and engage with target stakeholders at key international events, including the Canada-in-Asia Conference, Hannover Messe, VivaTech, and the annual Cascadia Innovation Corridor Conference. ▪ Encourage Member attendance and support post-event follow-up.	▪ DIGITAL hosted four roundtables in the health and mining sector focused on knowledge sharing in these areas. ▪ 10 Webinar series including IP protection and cybersecurity essentials. ▪ 1 Sector Event (Housing) ▪ Created knowledge assets: Housing Podcast and digital enabler for Modern Methods of Construction (MMC) ▪ DIGITAL Delegation to Adopt AI (France) ▪ Four International Clusters: engaged with Medicen Paris Region, Minalogic, Digital Catapult, CSIC (Consejo Superior de Investigaciones Cientificas), and Adra (AI, Data and Robotics Association) ▪ Worked with EU Trade Commissioners, GAC and Trade Commissioners tied to Europe to unlock markets for DIGITAL members. DIGITAL signed MoU with French Life Science Cluster: Medicen. ▪ DIGITAL participated in Hannover Messe, VivaTech and Adopt AI. ▪ DIGITAL collaborated with the Asia Pacific Foundation and hosted three panel discussions, met with Ambassador of the Mission of Canada to ASEAN and participated in a podcast at CIAC in Singapore. ▪ Participated in the annual Cascadia Innovation Corridor Conference. ▪ DIGITAL continued its support of the development of an AI Hub in the megaregion, including an AI Summit and trade delegation to Seattle. ▪ After each member event, DIGITAL conducted a survey to gather feedback and improve future engagement.



"Through DIGITAL's programs, I see every day what Canadian innovators are capable of when they have the right support around them. I continue to be inspired by their tenacity and commitment as they show up for this Canadian moment with determination, creativity, and a shared purpose to build our tomorrow."

NADIA SHAIKH-NAEEM

VP, Programs, DIGITAL

2025-26 Goals & Achievements

Goal

2

EVOLVE & ADVANCE THE DIGITAL TEAM

 IN PROGRESS

OBJECTIVE: Advance organizational capabilities and development of talent to support future success.

METRICS	2025-26 RESULTS
Identify growth opportunities for each key successor within the organization.	Learning and development opportunities were undertaken for each key successor this year.
Measure employee satisfaction through quarterly Employer Net Promoter Score (eNPS) surveys and obtain a 100% participation rate.	Quarterly eNPS surveys were conducted. The highest participation rate to date is 92%.
Complete Indigenous cultural competency education in addition to training and professional development for DIGITAL's staff that is aligned with DIGITAL's goals and strategies.	Quarterly All Hands meetings allow for various professional development activities for the DIGITAL team, including Indigenous Cultural Competency training.



"I'm proud of how the DIGITAL team showed up this year. The results in this report reflect the dedication and genuine care our team brings to supporting Members every day. By delivering on our goals, we helped Members advance work that matters to Canada's sovereignty, economy and future."

ELYSA DARLING
Chief Operating Officer, DIGITAL

2025-26 Goals & Achievements

Goal

3

SECURE NEW FUNDING FOR CONTINUATION

 **COMPLETED**

OBJECTIVE: Secure new funding to diversify our investor base and fuel the next phase of DIGITAL's impact.

METRICS	2025-26 RESULTS
Resource DIGITAL's Funding Sustainability Strategy by successfully hiring and onboarding a qualified Chief Development Officer (CDO). The Funding Sustainability Strategy will evolve our membership model, develop new streams of revenue and diversify our investor base. The CDO will also further develop existing potential revenue streams relevant to our current services to Members.	The CDO was hired and onboarded in April 2025.
Receive approval of Funding Sustainability Strategy from the Board of Directors, as developed by the CDO.	The Board provided input and direction on the Funding Sustainability Strategy in 2025.
Engage with a minimum of five potential non-government investors, as identified in the Funding Sustainability Strategy.	DIGITAL engaged 14 potential non-government investors to qualify and market test other funding models, including sponsorship, partners and industry-led programs.
Meet with representatives of a new potential public sector investor (e.g. other provinces, Crown Corporations, research enterprises and/or NGOs).	DIGITAL explored other funding opportunities with different federal ministries and two other provinces.
Collaborate with existing partners in the national innovation ecosystem to strengthen innovation and support Members.	- AlnBC example: DIGITAL played a key role at ALL IN 2025 in the first inaugural Team BC delegation (led by AlnBC) as both core sponsor (along with AlnBC, Invest Vancouver, Jelly Academy and Innovate BC) and ecosystem lead which collectively brought together over 70 BC companies and 125+ attendees showcasing the strength of BC's thriving AI community. From the DIGITAL membership base Excelar, Green Metrics, Variational AI, Miraterra/Terramera and ORX were selected. - CAN Health example: We strengthened our collaborative ties and showcased joint Members' innovation journeys. In spring 2025 we released a joint post speaking to supporting Canadian health innovators.

2026-27 Goals



GOAL 1

DELIVER EXCELLENCE ON CORE COMMITMENTS

OBJECTIVE

Deliver high-impact results across all initiatives, strengthening DIGITAL's reputation for meaningful outcomes and ensuring excellence and value in every investment.

METRICS

- Total industry match dollars leveraged vs DIGITAL investment
- Number of IP assets created (patents, copyrights, trademarks)
- Number of commercial offerings that advanced to TRL 7-9
- Incremental revenue generated by partners
- External funding raised by project partners
- Number of companies scaling globally
- Number of Canadians placed in skilling or development positions
- Number of strategic ecosystem engagements delivered (e.g., trade delegations, knowledge-sharing events, and programmatic services)

GOAL 2

CONTINUE TO SCALE IMPACT NATIONALLY & GLOBALLY WITH STRATEGIC PARTNERSHIPS

OBJECTIVE

Build and strengthen partnerships that amplify DIGITAL's impact, unlock new funding opportunities for our Members, enhance access to customers and opportunities for Members to scale and succeed, while extending the reach of DIGITAL-funded solutions across Canada and internationally.

METRICS

- Total revenue raised
- 15 new Members attracted
- 5 qualified partnership opportunities
- Corporate Engagement Framework deployed

GOAL 3

CONTINUE TO DELIVER OPERATIONAL EXCELLENCE

OBJECTIVE

Continue to optimize operational efficiency, amplifying value for investors and readiness for growth and diversification.

METRICS

- At least three documented process improvements completed by year-end
- Deploy CRM and Financial System integration for diversified revenue
- Increase the percentage of total Finance team hours spent on value-adding strategic activities versus manual reporting and transactional work



Disclosure Letter & Financials



View the 2025-26 Disclosure Letter



View the 2025-26 Financial Statements & Independent Auditor's Report

Board & Leadership

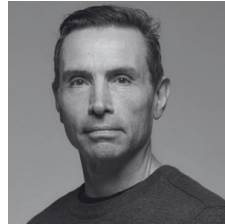
BOARD



JASON LOW
Board Chair



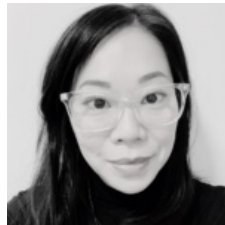
CAROLINE MORISSETTE
VP McDonald's Business Unit and Commercial Data and Analytics, McCain Foods



DAVID LABISTOUR
Independent Director



ERIN PISKO
VP IP Strategy, Innovation Asset Collective



FANNY SIE
Head of AI and Emerging Technology External Collaboration, Roche Global Informatics



JOEL ABRAMSON
Managing Partner, Top Down Ventures



KIM HAAKSTAD
President & CEO, BC Council of Forest Industries



STEVEN SLATER
Founder, Steven Slater Consulting



VICTORIA LEE
Independent Director

LEADERSHIP



SUE PAISH
Chief Executive Officer



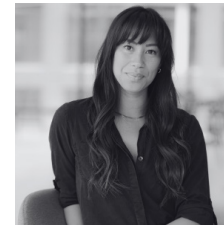
ELYSA DARLING
Chief Operating Officer



GINA ARSENS
Chief Financial Officer (Fractional)



NADIA SHAIKH-NAEEM
VP, Programs



SERENA NGUYEN
Chief Development Officer (On parental leave)

LEGAL

mccarthy
tetrault

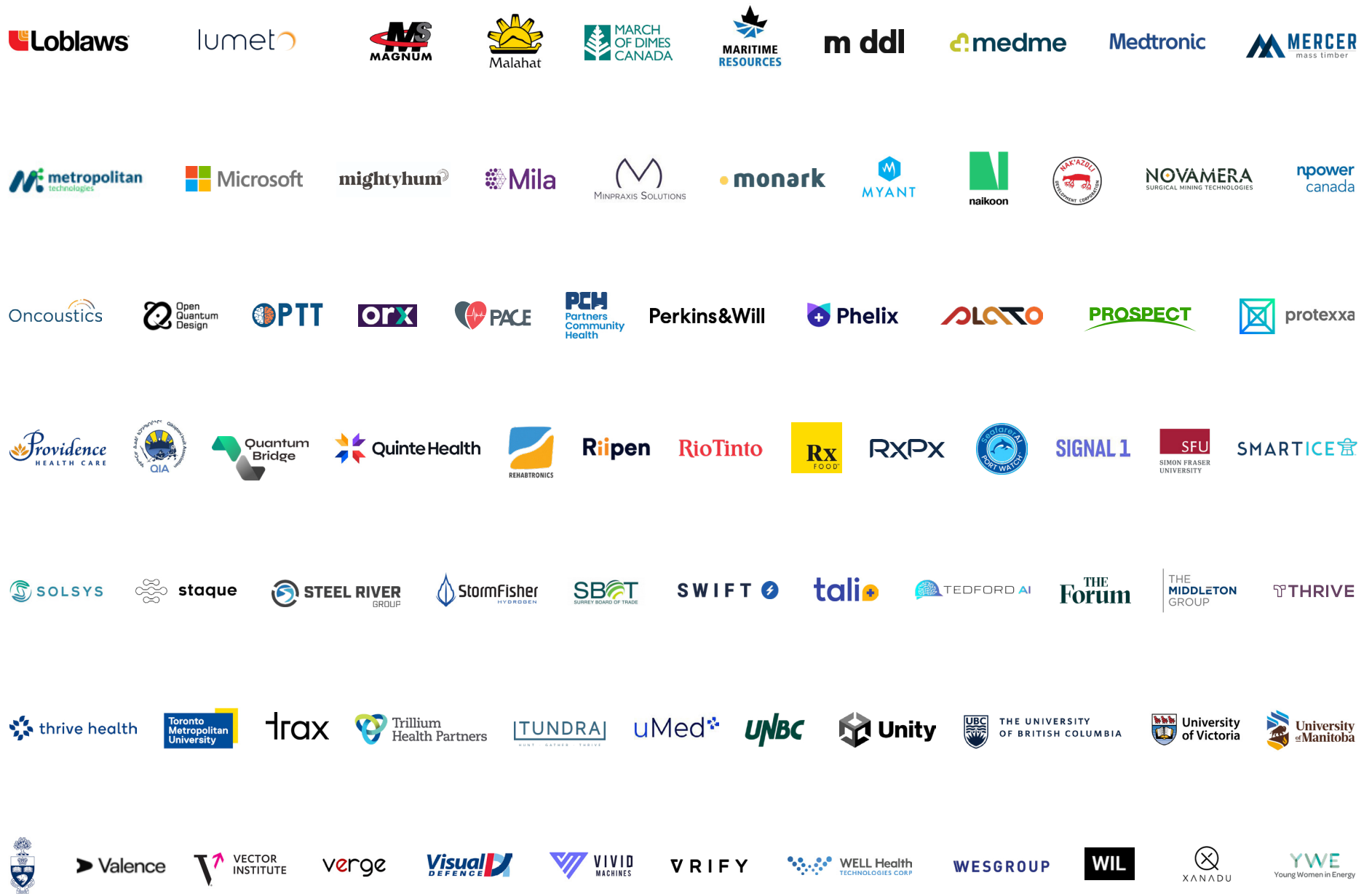
AUDITOR



Members

Thank you to our Members and the 1,500+ organizations we work with that continue to unlock the potential of Canadian innovation to lead and succeed in the digital world.





Thank you.

DIGITAL thanks our investing partners, including the Government of Canada through the Global Innovation Clusters program; the Province of British Columbia through the Ministry of Housing and Municipal Affairs; and our incredible Members. We also thank those who developed this 2025-26 Annual Report, including the DIGITAL team, Board of Directors, and **Magnetic Communications**.



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